

From Curiosity to Action: How Behavioural Science In Projects and Beyond is Being Put to Work

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LEAD WITHOUT THE EGO: WHY ALL-KNOWING, ALL-SEEING LEADERS ALWAYS FAIL

When Warwick Business School (WBS) first launched the Behavioural Science in Practice programme, many participants came with a simple curiosity: "What is behavioural science?" Today, that question has evolved.

Executives are now joining the executive course with a sharper focus: "How can I apply behavioural science to solve the challenges I'm facing in my organisation?"

And that shift is exactly what makes this programme so powerful.

Whether it's aligning teams around a new strategy, improving customer engagement, or embedding cultural change, leaders, especially project leaders are increasingly turning to behavioural science as a practical toolkit for driving results.

For the *project management community*, this toolkit is particularly relevant. Project success often hinges on more than just technical proficiency; it relies heavily on understanding and influencing human behaviour. From motivating project teams and managing stakeholder expectations to mitigating biases in decision-making and fostering effective collaboration, behavioural science offers powerful insights and practical strategies. By applying these principles, project managers can navigate complex human dynamics, anticipate potential pitfalls, and ultimately deliver projects more efficiently and effectively.

Here's a glimpse into the kinds of challenges executives and project leaders are facing — aligned to the



roles they're coming from:

- 1. **Executive Directors** of large organizations and projects, who want to increase the engagement of their teams, including around their organisations' values and culture. This is especially relevant for any organisation that is going through a period of change such as a merger or acquisition, or a change in strategic direction.
- 2. Project Managers leading complex initiatives who seek to improve project outcomes by understanding and addressing human factors. This includes effectively managing stakeholder expectations, motivating diverse project teams, mitigating cognitive biases in risk assessment and decision-making, and fostering seamless communication and collaboration to ensure projects stay on track and deliver intended value.
- 3. **Marketing Leaders** of companies who want to learn new tools and techniques for encouraging their customers to engage in content and take action. These individuals are often also interested in finding out how to test these insights in practice, in order to find out what methods are most effective (and which don't seem to be working guite so well).
- 4. **Product and Innovation Heads**, who want to encourage the users to engage more with their products and adopt new behaviours that drive retention and growth. These participants are often interested in the overlap between behavioural insights and design-driven methodologies, such as usability testing, and how they can be combined.
- 5. **HR and People Leaders** who want to improve employee engagement. Often these participants are also interested in very practical questions, such as how to encourage employees to respond to staff surveys or how to start using a new performance development framework.
- 6. **Operations Executives or Directors**, who are looking for new ways to encourage their staff to follow new procedures. We are finding that there is a particular interest in industries such as financial services or pharmaceuticals, where compliance is lower than it needs to be with certain requirements they might have to ensure everyone is up to speed with (e.g. mandatory training courses).
- 7. **Insights and Strategy Leads** who want to learn new methodologies for understanding their customers, users or employees. This might include, for example how to understand what's stopping an individual from engaging in a particular action (i.e. the behavioural barriers); or methods for running a randomised trial to measure the efficacy of a new campaign before it is fully rolled out.

What unites these leaders is a shared recognition: behavioural science isn't just interesting, it is actionable. It offers a set of tools that can be applied immediately to real-world challenges, with measurable impact.

Why this programme?

The WBS designed Behavioural Science in Practice is a high-impact, executive-level experience. Over the past eight years, it has become one of our most sought after offerings — equipping senior leaders with the frameworks, tools, and confidence to apply behavioural insights in their own organisations.



The continued demand for the programme is a testament to its relevance, rigour, and the calibre of participants it attracts.

If you are curious for more on this issue check out this illuminating podcast looking into the behavioural science around that of our leaders. Lead Without the ego: Why all-knowing, all-seeing leaders ALWAYS fail

Ready to explore?

Join Ed Gardiner, Course Director and co-creator of the programme, for a **Lightning Talk on 15 July**. This webinar will be a quick, insightful introduction to the power of behavioural science in action.

Get in touch to discuss how the programme could support your goals.

Register for the next intake of Behavioural Science in Practice and start applying behavioural insights to your most pressing challenges.

Discover the full portfolio of Executive Education programmes or contact the WBS Executive Programmes team to learn more.