

# Louder Doesn't Always Mean Leader: An Introvert's Guide to Succeeding in Project Management Leadership and Delivery

July 23, 2024



As we embark on a new era of project management delivery, we are rapidly reassessing what it means to be an effective leader. In a period where the development of technology is changing the rules of management, a new order in leadership is being set.

In the past, leadership often conjured images of assertive, outgoing individuals commanding attention and driving teams with bold directives. However, leadership is no longer synonymous with being the loudest voice in the room. Many across the industry are celebrating the rise of a new dawn.

Introverts, with their unique strengths and perspectives, are increasingly proving that quiet leadership can be profoundly impactful.

This post explores how introverted project and other industry professionals can thrive in leadership roles, leveraging the levers of culture, data intelligence, team coherence, personal accountability, and technology to drive project success.

# **Embracing the Power of Introverted Leadership**

#### 1. Leveraging Deep Thinking and Preparation

Introverts excel in thoughtful analysis and meticulous planning, which are cornerstones of effective project management. Their propensity for deep thinking allows them to foresee potential challenges and develop comprehensive strategies, ensuring smoother project execution. With the ongoing rise of mega



technologies, this thinking power is being delivered on steroids, engaging the collective power of clear strategic application and advanced levels of planning.

- Action Point: Allocate dedicated time for thorough research and planning before project kick-offs. Use tools like Gantt charts or project management software (e.g., Trello, Asana) to meticulously map out project timelines and deliverables. Be the first at the start line with the tools, mindset, and agility to deal with anything that comes your way.

#### 2. Cultivating a Culture of Inclusivity and Respect

Introverted leaders often create environments where all voices are heard, fostering a culture of inclusivity. Their natural inclination towards listening ensures that team members feel valued, respected, and heard, boosting morale, productivity, and well-being within the team.

- Action Point: Regularly schedule one-on-one meetings to understand team members' perspectives and concerns. Create and implement feedback loops where team input is actively sought and incorporated into project decisions. Provide clear opportunities to recognize great work and create a space for the team to learn from mistakes without fear of retribution and punishment.

#### 3. Harnessing Technology for Effective Communication

Technology has leveled the playing field for introverts, providing various platforms to communicate effectively without the pressure of real-time, face-to-face interactions. Tools like Slack, Microsoft Teams, and email allow introverts to articulate their thoughts clearly and thoughtfully. Assess necessary actions to drive project performance and create data-led evidence to reinforce project leadership decisions. Aligning this with human experiential input will enable powerful interventions.

- Action Point: Utilize communication tools to provide detailed updates and instructions. Encourage asynchronous communication, allowing team members to respond thoughtfully rather than reactively. Create a trusted board of advisors to maximize your relationships with subject matter experts and mentors. These informal 'boards of advisors' and support networks can effectively provide behind-thescenes support and counsel, optimizing collective experience and providing a counterbalance to artificial sources of intelligence.

### 4. Fostering Team Coherence through Empathy and Support

Introverts often possess a high degree of empathy, which helps in understanding and addressing the needs and concerns of team members. This empathetic approach fosters strong, cohesive teams committed to common goals.

- Action Point: Implement regular check-ins to assess team well-being. Use empathy-driven techniques, such as active listening and compassionate responses, to address issues and maintain team harmony. Ensure this approach is directed externally as well as within your team. Your ability to relate to end-users, project sponsors, and other stakeholders will set your leadership apart.



#### 5. Building Influence through Expertise and Reliability

Introverts can build influence by becoming the go-to experts in their fields. Their reliability and consistency in delivering quality work earn them respect and trust from their teams and stakeholders. Leverage this with your project sponsors and Boards, and dare to be the 'voice of calculated reason and expertise' in every meeting.

- Action Point: Continuously seek opportunities for professional development to enhance your specialist areas of understanding and expertise. Share your knowledge through internal workshops or mentoring sessions, positioning yourself as a valuable resource.

#### 6. Leading by Example: Quiet Confidence and Consistency

Introverted leaders often lead by example, demonstrating quiet confidence and consistent performance. Without performative levels of showmanship and inherent charismatic charm, introverts must have a different arsenal of tools and techniques to demonstrate the same levels of competency. This approach can inspire teams to adopt similar work ethics and dedication, driving overall project success.

- Action Point: Maintain a calm and composed demeanor, especially during challenging times. Your consistent behavior will reassure your team and keep them focused on project objectives.

# Maximizing the Impact of Introverted Leadership

## 1. Promoting Diverse Leadership Styles

Organizations increasingly recognize the value of diverse leadership styles. By promoting a mix of extroverted and introverted leaders, companies can harness a broader range of skills and perspectives, leading to more innovative solutions and successful project outcomes. The success of implementing teams with diversity of thought is becoming a recognized tenet of project success.

#### 2. Encouraging Self-Advocacy

Introverted leaders must advocate for their contributions and successes. Building a personal brand within the organization and your external network helps gain recognition and support for your leadership style. Regularly update your superiors on project progress and your contributions. Seek out opportunities to present your work to larger audiences within the organization and to your professional peer group externally.

## 3. Utilizing Technology to Amplify Strengths

Technology is a powerful ally for introverted leaders, enabling them to manage projects efficiently and communicate effectively. Advanced project management tools, collaborative platforms, and data analytics can enhance their ability to lead and deliver successful projects. Be open and amenable to innovative ways of working and technology. Demonstrate agility and willingness to learn and embrace new ways of working, integrating them with existing techniques and incorporating them into workflows. Use data analytics to track project progress and make informed decisions.



Introverted leaders are a rapidly expanding group within the sphere of project management leadership. Their strengths, including deep thinking, empathy, reliability, and the ability to foster inclusive and cohesive teams, are fast being recognized as project success enablers.

By leveraging culture, team coherence, and technology, introverts can significantly enhance their impact and influence, proving that leadership is not about being the loudest voice but about being an effective, thoughtful, and inspiring guide.

As the project profession continues to evolve embarking on tectonic levels of change, embrace your introverted qualities and lead your projects to success with confidence and a fresh sense of optimism that your unique and important qualities will quietly shine through and take center stage.

Nicola Benjamin